

## **4. Logistics Network Congress Hannover 2006**

**Umsetzungsstrategien und Konzepte erfolgreicher  
Logistikansiedlungen**

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Vice President  
ProLogis Germany**

# Warehouse space in Europe; meeting tomorrow's demand

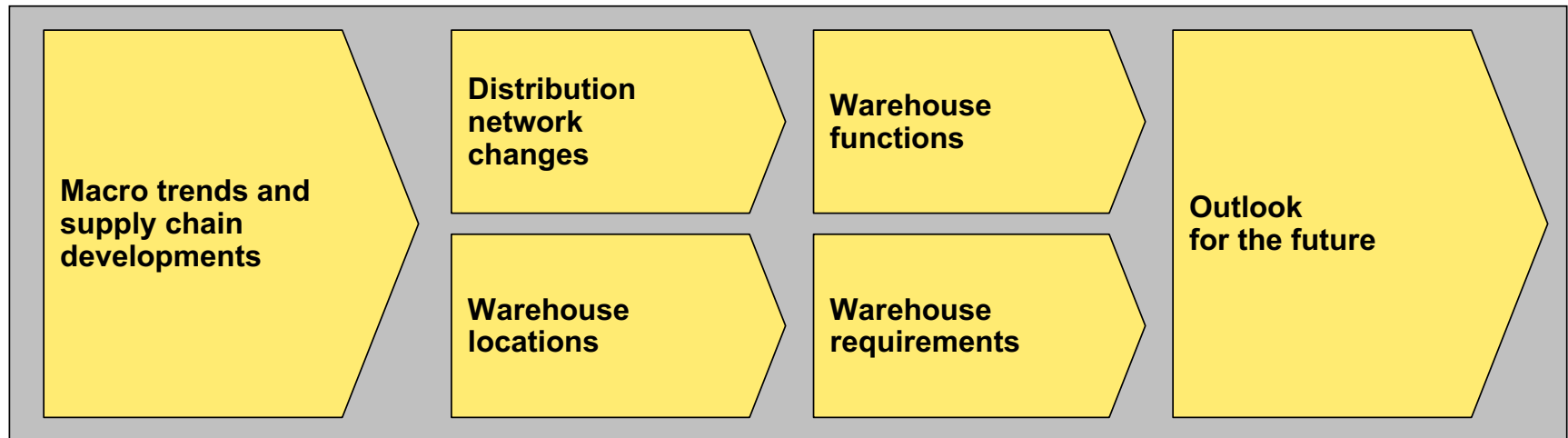
## Questions to be answered

- Which macro economic trends have the most significant impact on supply chains?
- How are supply and distribution networks changing?
- Which requirements will be put on warehouse space?
- What is the outlook for the near future regarding warehousing?

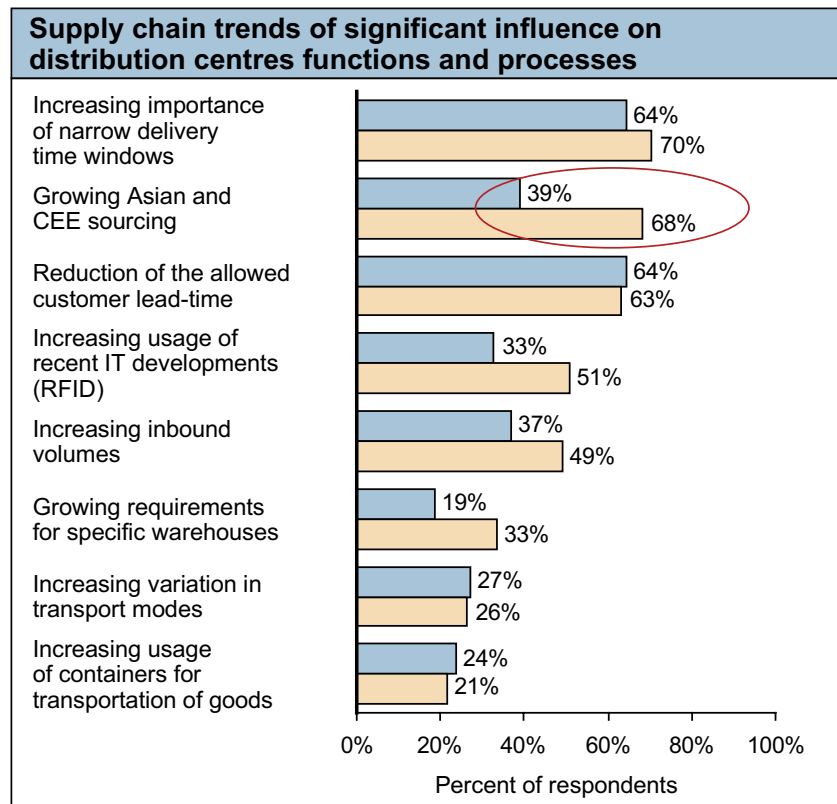
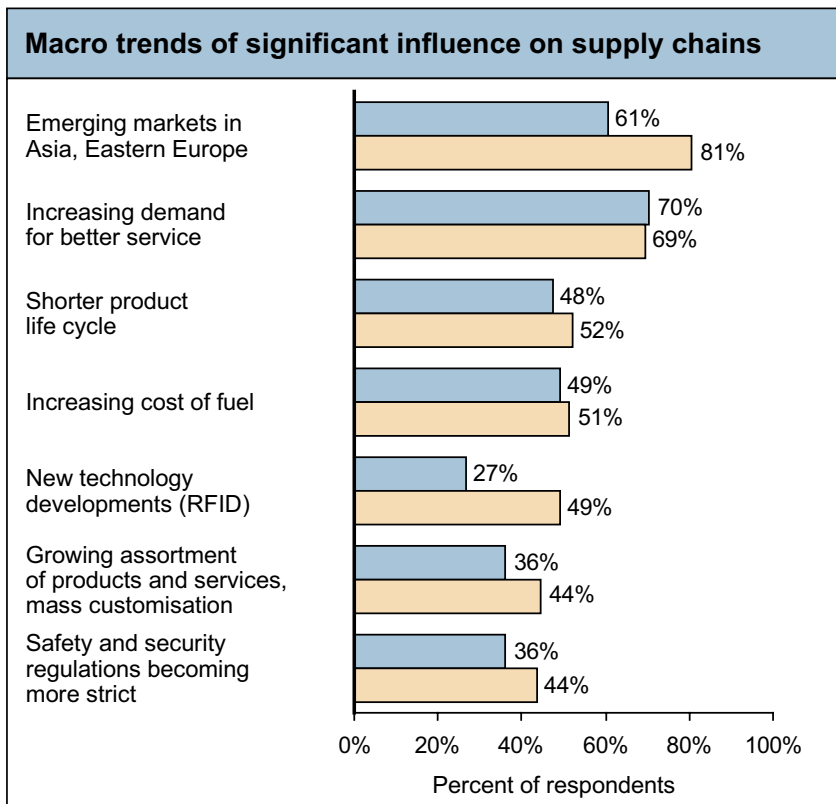
## Study set-up

- 200+ companies participated in a web-based survey; 15 focus interviews were conducted
- Even split of the respondents companies between shippers and Logistics Service Providers (LSP's)

# The study translates macro trends and supply chain developments into distribution networks and warehouse requirements



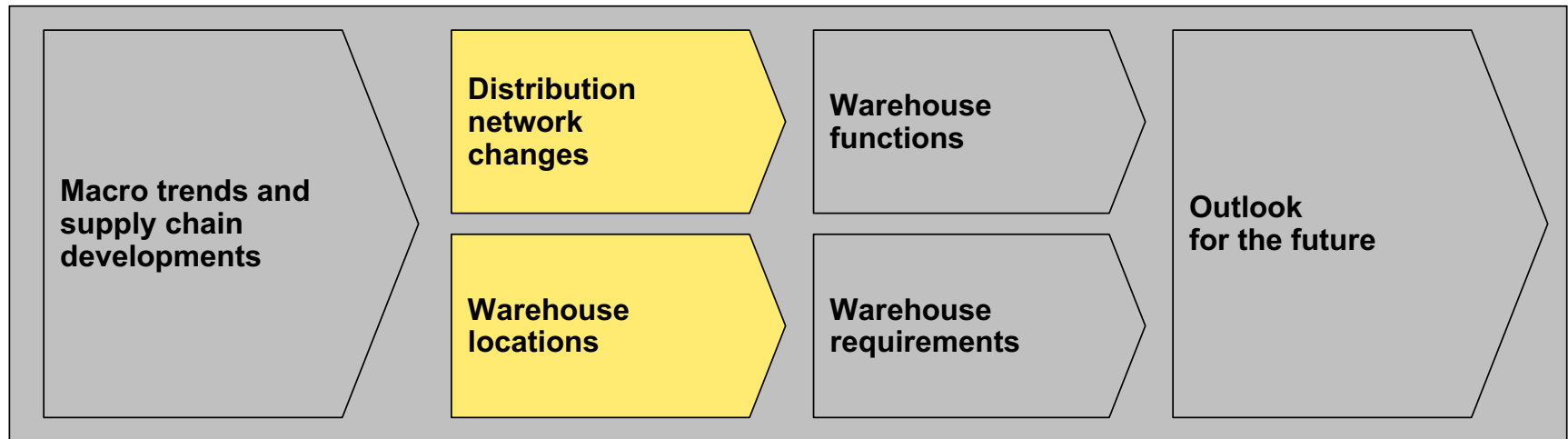
# Emerging markets and increasing service requirements are the most important macro economic drivers from a supply chain perspective



**After a period of cost cutting the supply chain becomes a strategic service weapon**

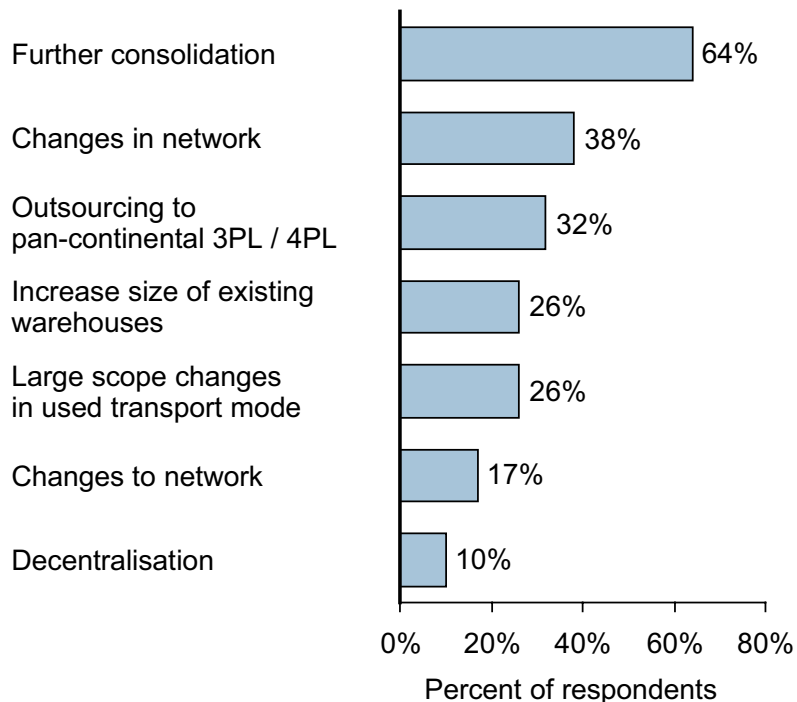
 = Shippers  
 = LSP

# The study translates macro trends and supply chain developments into distribution networks and warehouse requirements

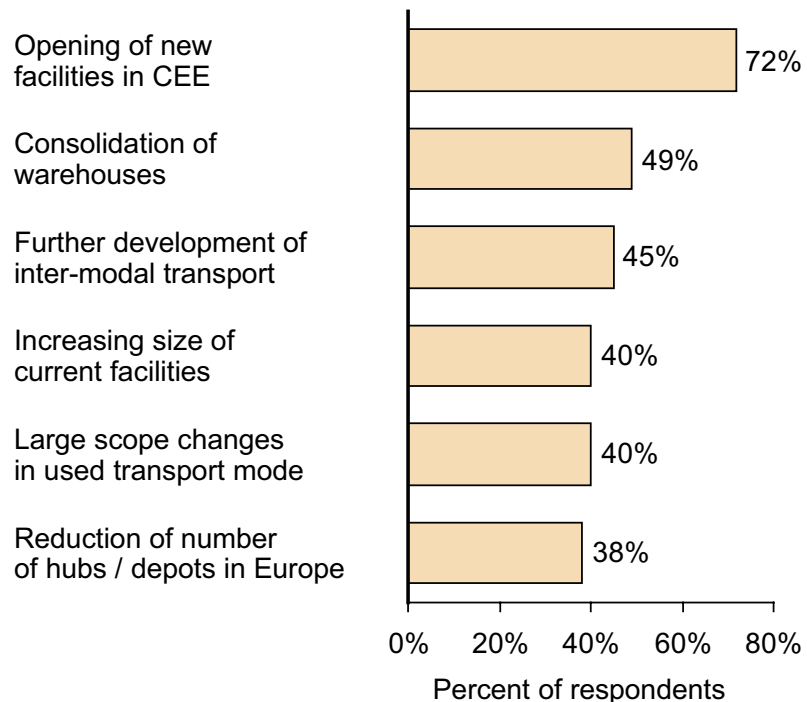


# Pan-European distribution networks are consolidated and expanded at the same time

## Expected distribution network changes: shippers

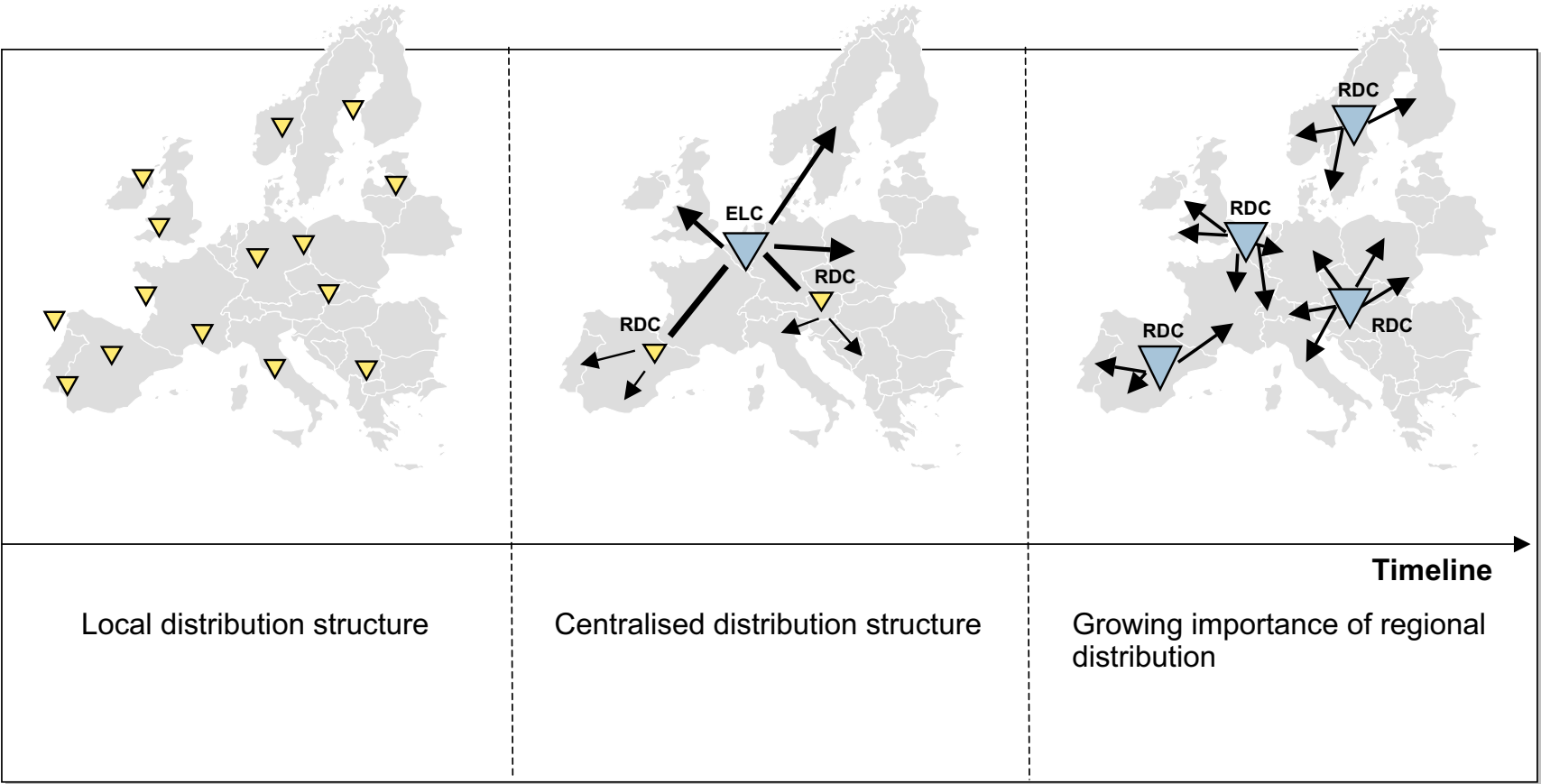


## Expected distribution network changes: logistics service providers

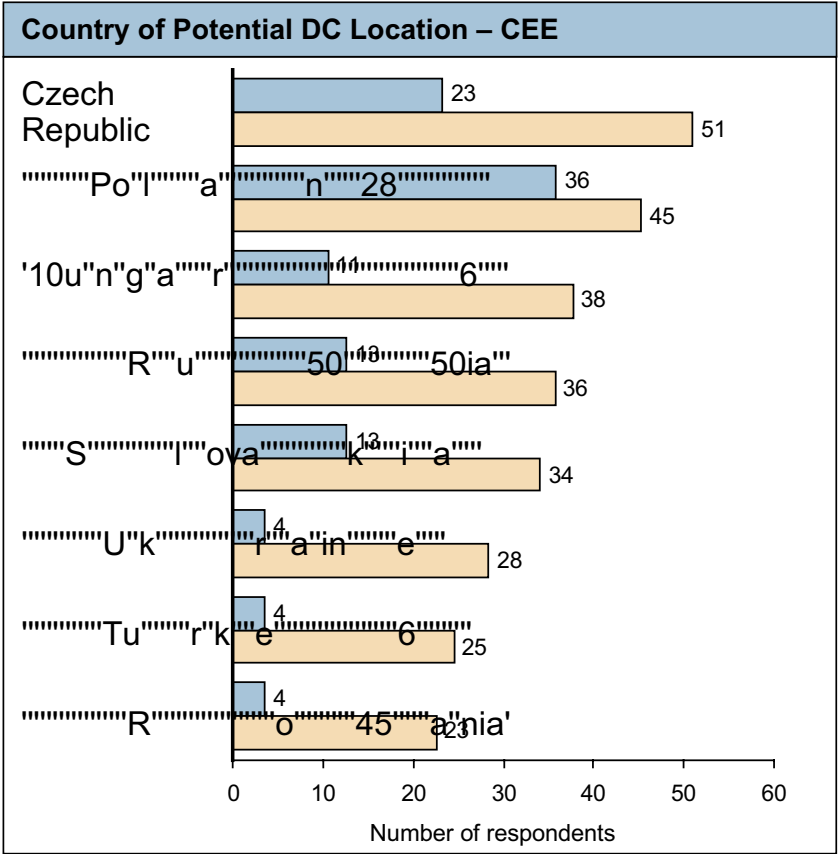
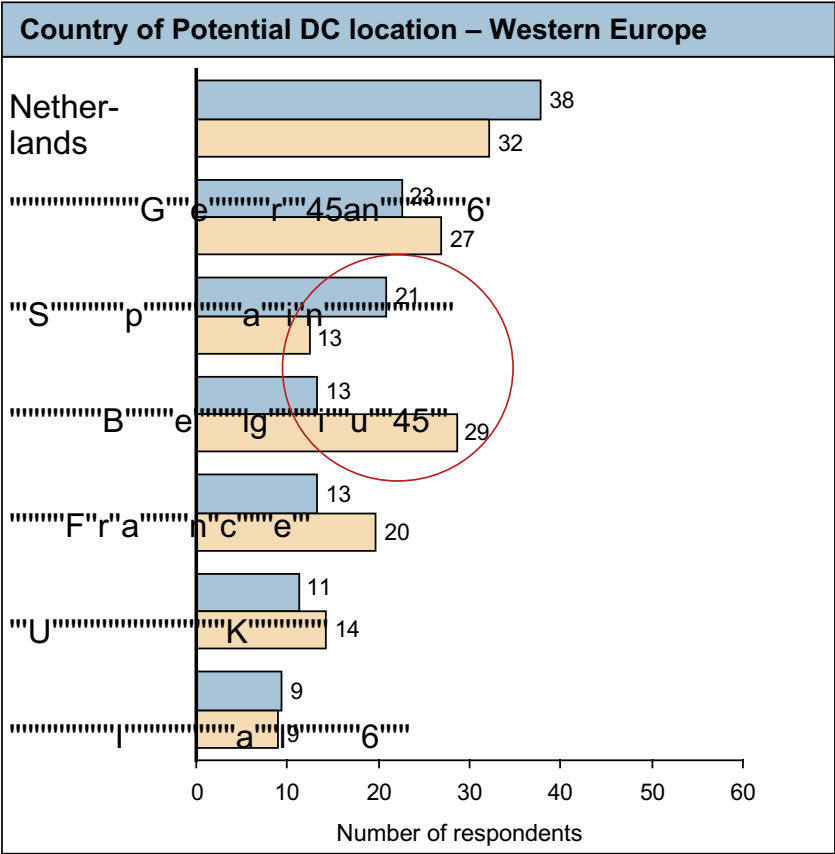


**New network structures are required to deliver high service over a large area**

# Regional distribution structure emerge to cover the expanded European region



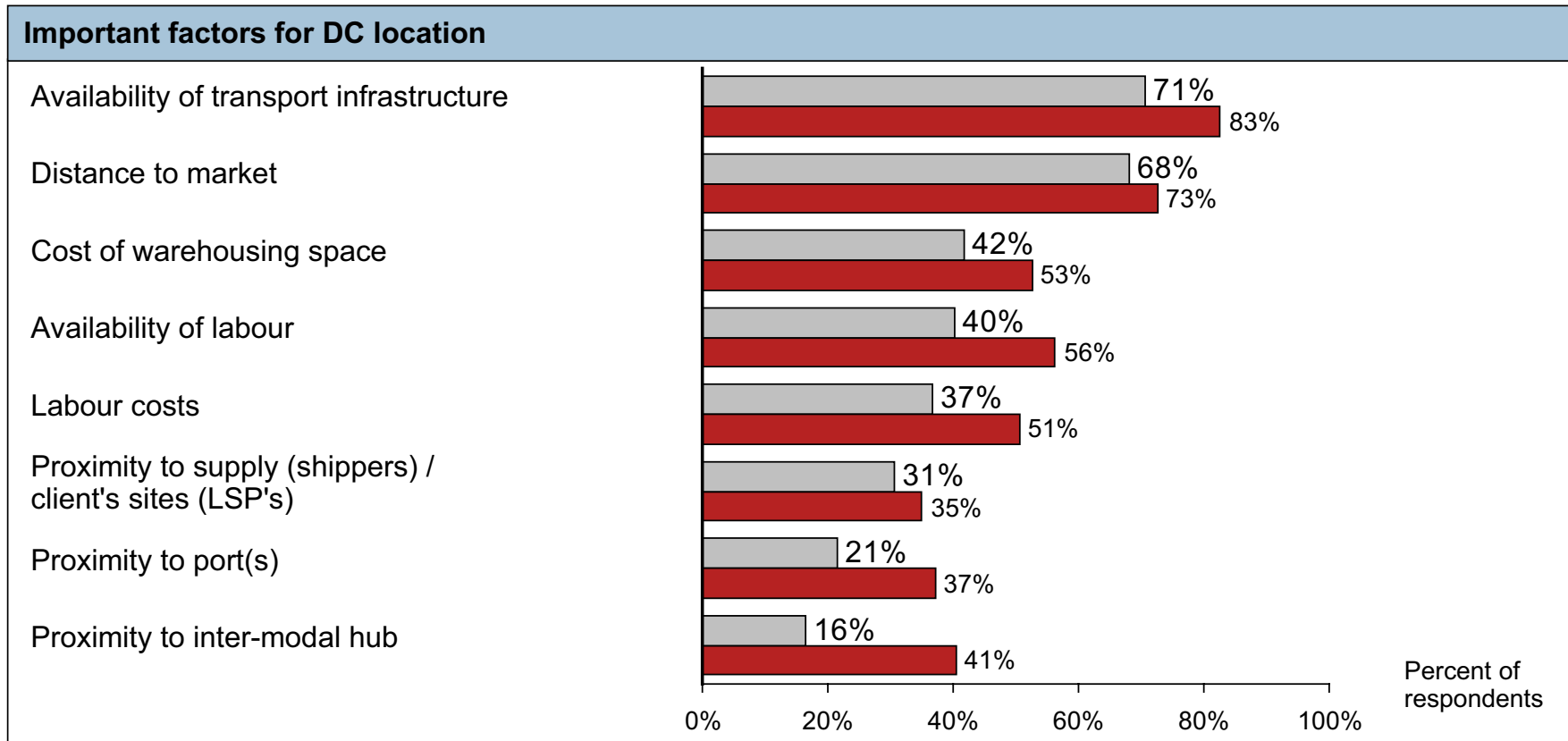
# Preferred countries for opening DC's are Czech Republic and Poland



LSP's lead the way into a 'second wave' of CEE Countries: Hungary, Russia and Slovakia



# Warehouse locations are selected based on availability of transport and distance to market



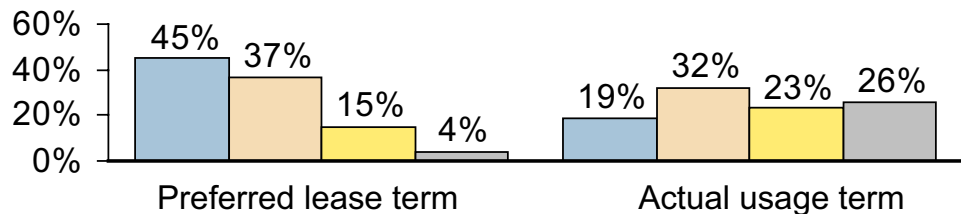
■ = Currently ■ = Expected in 3 year

**When selecting a warehouse location for the future the shift in transport modes needs to be anticipated**

# The need for an adaptive distribution network changes the way warehouse space is acquired

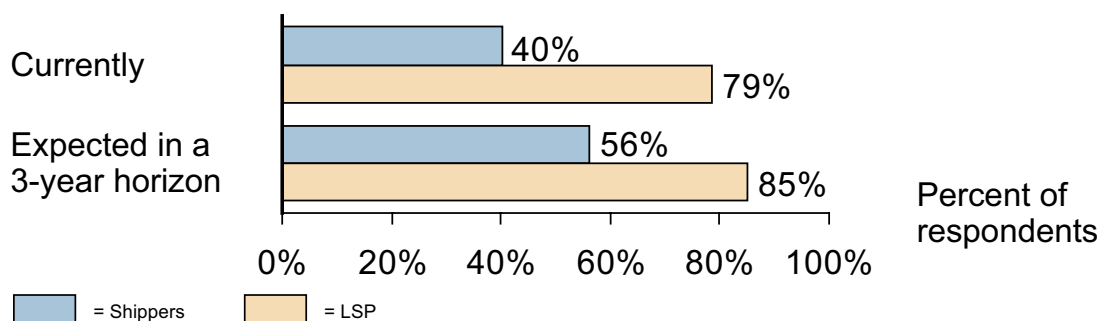
## Lease term vs. actual usage term

% of respondents



■ = 1-3 years   
 ■ = 4-6 years   
 ■ = 7-10 years   
 ■ = Longer

## Companies interested in multi-user facility set-up

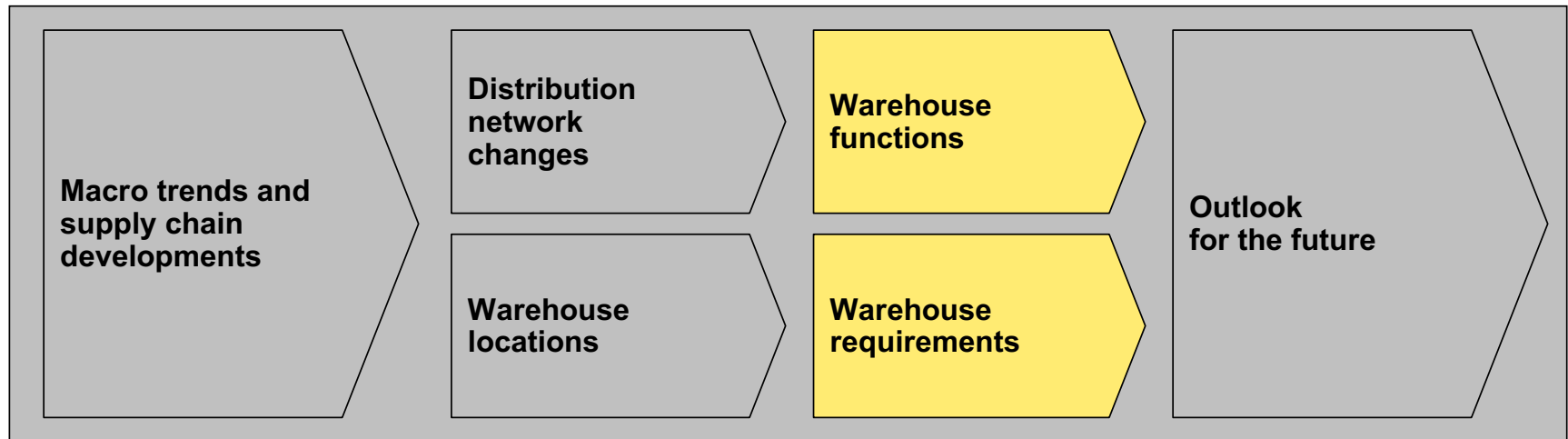


## Remarks

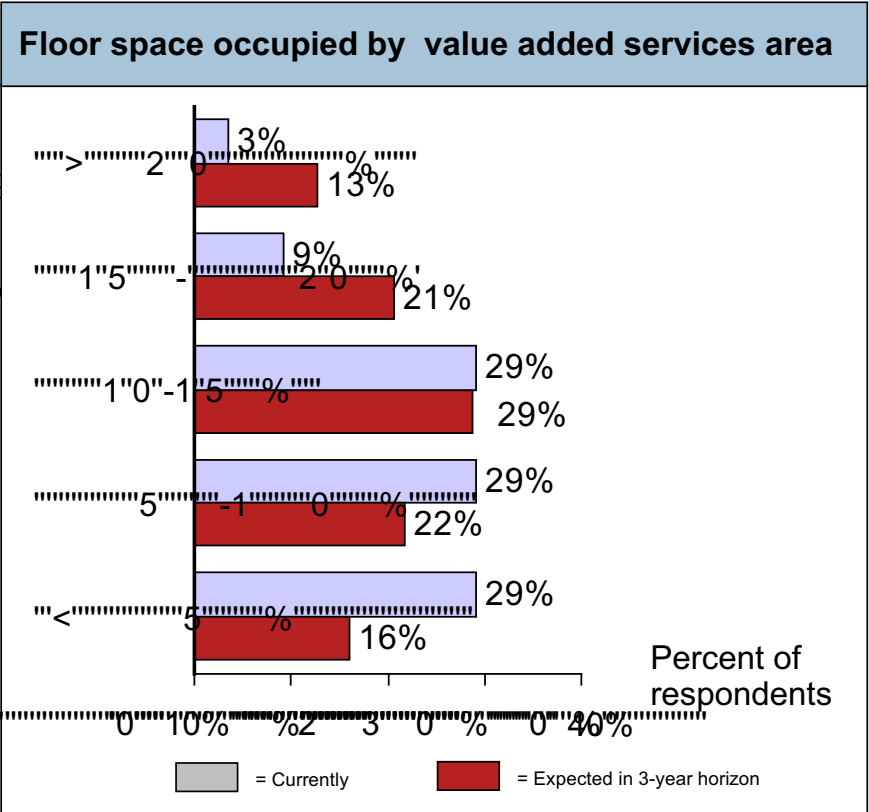
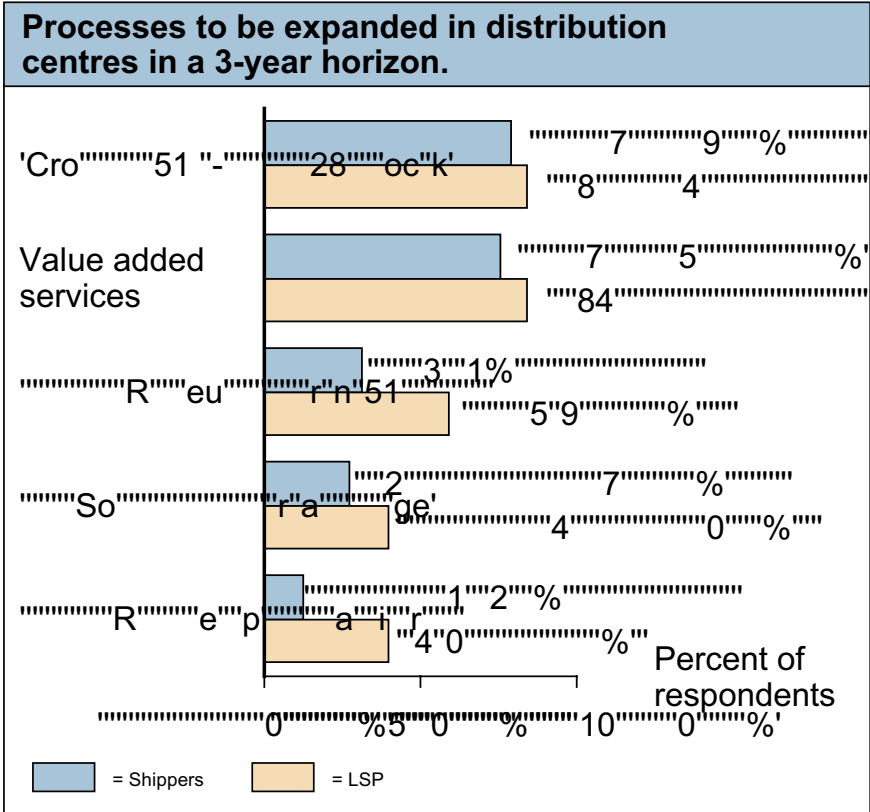
- 53% of respondents chooses to lease warehouse space
- The actual usage term exceeds the lease term
- Shippers outsource logistics in order to be flexible
- Main reason for leasing is flexibility, mentioned by 94% of shippers
- LSP's use multi-users sites to reduce the impact of contract termination of individual contracts
- LSP's or shippers need to choose who owns the warehouse contract

**More flexible ways of acquiring warehouse space need to be developed**

# The study translates macro trends and supply chain developments into distribution networks and warehouse requirements



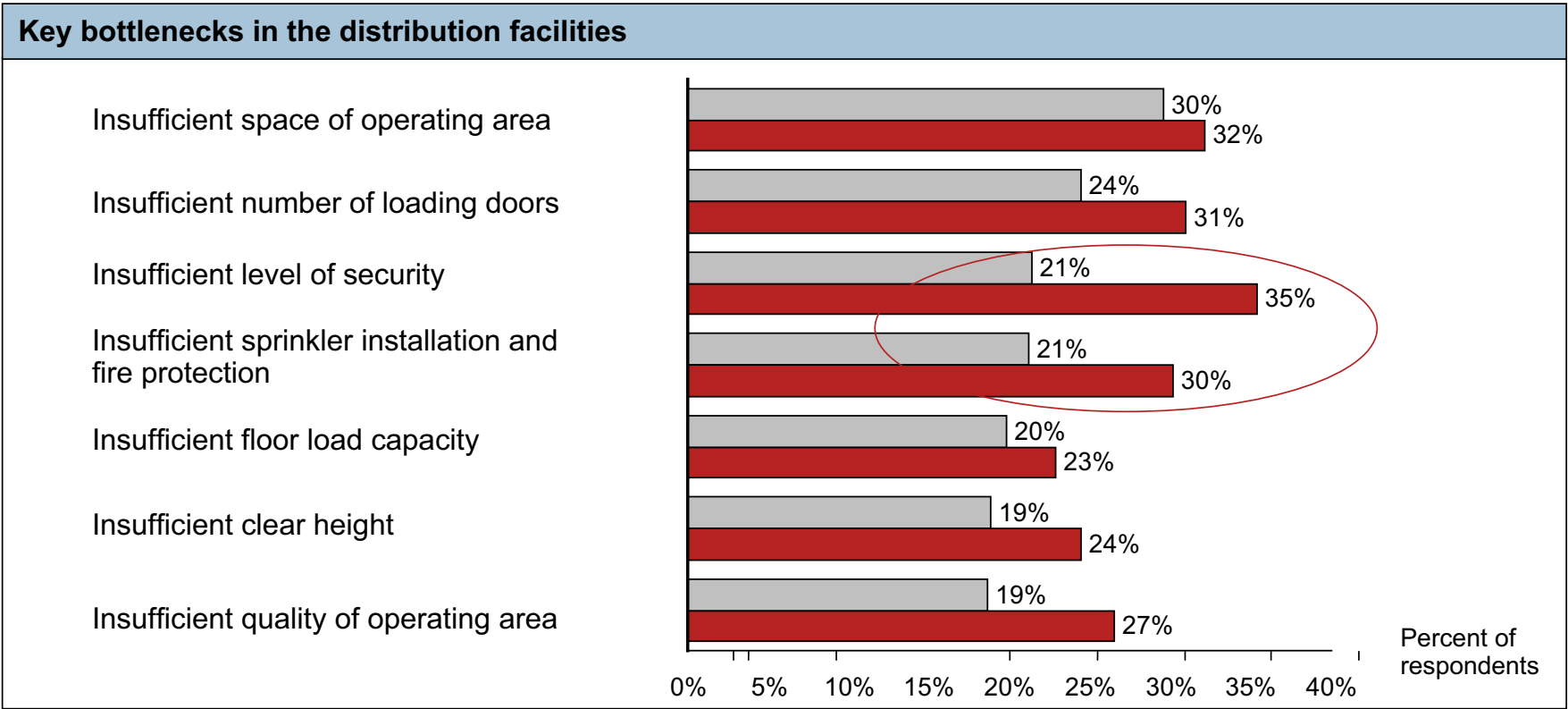
# Distribution centers gradually change in function, establishing more value added services and cross-dock activities



Changing activities impact the warehouse building requirements



# Main bottlenecks are insufficient space and number of doors

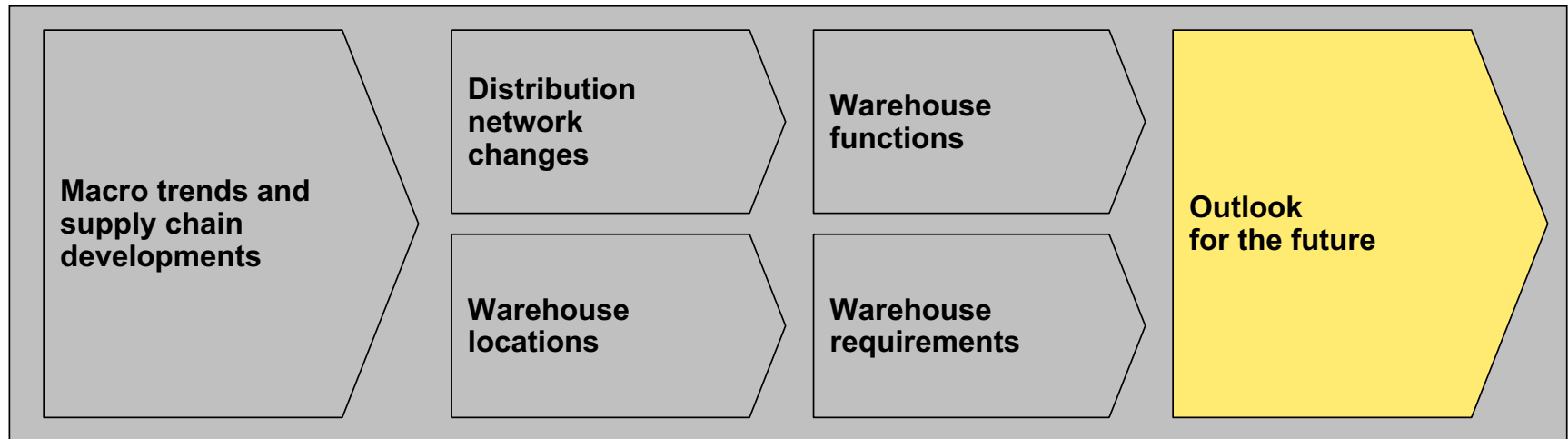


= Currently      = Expected in 3-year horizon

**Fire protection and security will become a dominant issue in the future**



# The study translates macro trends and supply chain developments into distribution networks and warehouse requirements



# Outlook for the future – Networks and warehouse space trends

## Distribution networks will be adjusted

- Continued consolidation of distribution facilities
- Emergence of regional distribution network structures

## Warehouse requirements change gradually

- Currently developed warehouses fit the majority of the needs
- The value added services area poses additional requirements
- Growing importance for services provided on-site

## Security and sustainability are rising

- Insurance companies drive fire and security measures
- Measures for recovery are required
- Sustainability is not just an headquarters issue

# Outlook for the future – Meeting tomorrow's demand

## Warehouse requirements; focus on outside

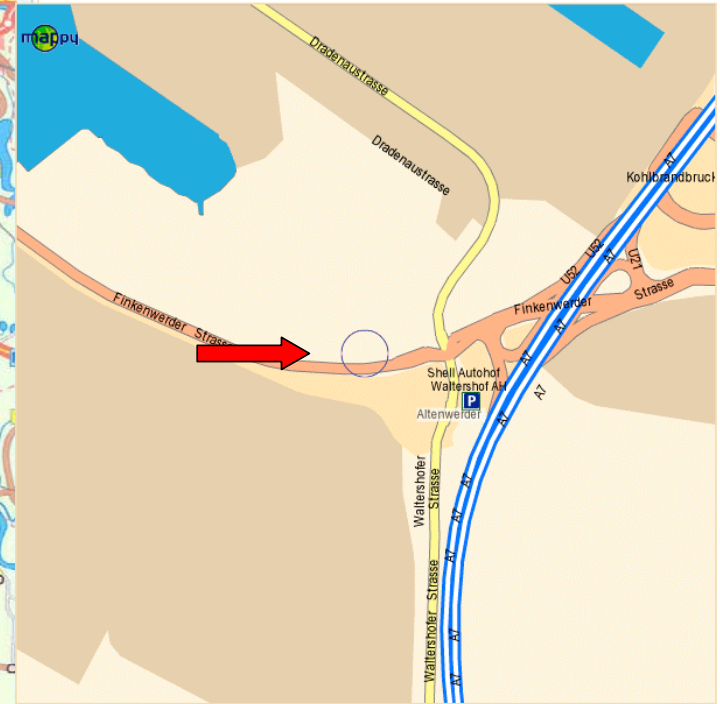
- Location becomes more dominant than the building itself
- Connection to multi-modal transport need to be considered

## Flexible ways of matching warehouse space

- Time to market for warehouse space will be compressed
- Warehouse space vendors that can offer flexibility in terms of location, space volume, function and costs will be the winners.



## Example: ProLogis Park Hamburg



# ProLogis Park Hamburg





# ProLogis Park Hamburg





# Example: ProLogis Park Munich-Airport



# ProLogis Park Munich-Airport





# ProLogis Park Munich-Airport



**Thank you very much for your attention!**

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